### Confidential



Company Overview

November 2007



### **Disclaimer**

This presentation and the presentation materials distributed herewith include forward-looking statements. All statements, other than statements of historical facts, that address activities, events or developments that Shin Kong Financial Holding Company ("Shin Kong FHC") expect or anticipate will or may occur in the future (including but not limited to projections, targets, estimates and business plans) are forward-looking statements. Shin Kong FHC's actual results or developments may differ materially from those indicated by these forward-looking statements as a result of various factors and uncertainties, including but not limited to price fluctuations, actual demand, exchange rate fluctuations, market shares, competition, changes in legal, financial and regulatory frameworks, international economic and financial market conditions, political risks, cost estimates and other risks and factors beyond our control. In addition, Shin Kong FHC makes the forward-looking statements referred to herein as of today and undertakes no obligation to update these statements.

Figures in this presentation and the presentation materials distributed herewith are numbers reviewed by the auditor.



# Agenda

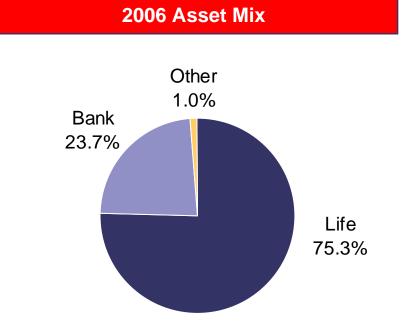
- I. SKFH
- II. Life Insurance Business
- III. SKL China Development Strategy
- IV. Banking Business
- V. Appendix
  - Market opportunities
  - SKL Premium
  - One-off losses of Cosmos & CBO investment
  - EV & AV Result
  - Real Estate Securitization and Shares Buyback



### Who We Are

- Major financial holding company in Taiwan
  - Five subsidiaries including life insurance, bank, securities, asset management, and insurance brokerage
  - 2nd largest life insurer with 13% market share
  - 10th largest private bank with 108 branches
- One of the few FHCs in Taiwan with significant presence in both insurance and banking

Financial Overview						
NT\$bn	2004	2005	2006			
Total Assets	931.3	1,331.2	1,492.3			
Shareholders' Equity	46.5	68.3	90.8			
Market Value	91.0	104.1	164.6			
Net Income (1)	6.4	7.1	5.9			
ROA	0.8%	0.7%	0.4%			
ROE	17.7%	12.5%	7.6%			
Foreign Ownership	8.5%	22.9%	31.8%			

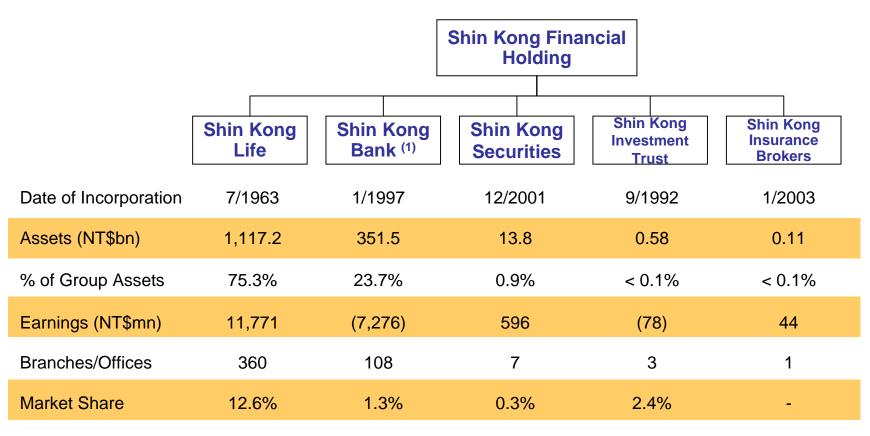


Note:



# **Corporate Structure**

### **Unique Integrated Financial Services Platform**



#### Note:

<sup>(1)</sup> Completed integration of Macoto Bank on December 31, 2005

<sup>(2)</sup> Shin Kong Investment Trust (SKIT) incorporated into the FHC on July 18, 2006, and merged with New Light Asset Management (SKFH's existing asset management platform) on October 9, 2006



# Seasoned Management Team



Cheng, Frank President

- President, Shin Kong Financial Holding
- Vice Chairman, Shin Kong Bank

### **Experiences:**

- President, Shin Kong Life
- Managing Director, Life Insurance Association of Taiwan (R.O.C.)
- Chairman, Life Insurance Management Institute of Taiwan (R.O.C.)



Hsu, Victor First VP & **CRO** 

- First Vice President, Chief Risk Officer & Spokesperson, Shin Kong Financial Holding
- CFO & Appointed Actuary, Shin Kong Life

#### Membership & others:

- Director, Life Insurance Association of R.O.C.
- Member, Financial Holding Business Committee



President, Shin Kong Life

#### **Experiences:**

SEVP, Shin Kong Life

Pan, Po Tseng Membership & others: President Shin Kong Life

- Director, Life Insurance Association of R.O.C.
- Director, Insurance Society of R.O.C.
- Director, Institute for Life Insurance Safety Fund



President, Shin Kong Bank

### Experiences:

- President, United Credit Commercial Bank
- President, Pin-tong First Credit Cooperative

Lee, Tseng Chang President Shin Kong Bank



President, Shin Kong Investment Trust

### Experiences:

Vice President, Shin Kong Investment Trust

Huang, Richard

President Shin Kong **Investment Trust** 



President, Shin Kong Securities

#### Experiences:

- EVP, New Light Asset Management
- Chairman, Waterland Securities Investment Consulting Co. Ltd.

Lin, Shih Chi President Shin Kong Securities



### Strong Track Record of Attracting and Integrating Outside Talent



**Lui, lan** CIO Shin Kong Life

 Chief Investment Officer, Shin Kong Life

#### Experience:

- CIO and Managing Director, Allianz Asset Management Asia Pacific
- Managing Director, Indocam Singapore



Lai, Edgar Deputy CIO

- Deputy Chief Information Officer, Shin Kong Financial Holding
- Deputy Chief Information Officer, Shin Kong Life

### ai. Edgar

### Experiences:

- Delivery Manager, Professional Service at Sun Micro System
- Consulting Manager, Oracle Consulting Services
- CFO, Shin Kong Financial Holding



Ni, Christopher Deputy CIO Shin Kong Life

 Deputy Chief Investment Officer, Shin Kong Life

#### Experience

- Chief Investment Officer, ING/Aetna Membership & others:
- Investment Committee Member, Life Insurance Association



Yung, Winston CFO Shin Kong FHC

#### Experience:

- Deputy CFO, Shin Kong Financial Holding
- Associate Principal, McKinsey & Co.
- Manager, Finance and Administration, Royal Insurance (Taiwan)



Chen, Dennis

- Chief Information Officer, Shin Kong Financial Holding
- Chief Information Officer, Shin Kong Life

#### Experiences:

- Director, Core Banking Business, Unisys Limited
- Director, e-Business, Electronic Data Systems



**Lin, Sunny** Vice President Shin Kong Bank

VP, Wealth Management, Shin Kong Bank

### Experiences:

- SVP, Wealth Management, Fuhwa Bank
- AVP, Int'l Private Client Group, Merrill Lynch (Taiwan)
- AVP, Personal Banking Center, Citibank, N.A. (Taiwan)

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# **Sound Policies and Practices to Ensure Proper Corporate Governance**

### Board Control

- Increasingly diversified shareholding structure with ~32% foreign ownership and ~2% employee ownership
- 2 independent non-executive Board members appointed in 2005, ahead of regulatory requirement
  - Chi-Shih Cheng: Former Head of Insurance Bureau, Ministry of Finance (independent director)
  - Lawrence J. Lau: Vice-Chancellor of the Chinese University of Hong Kong (independent supervisor)
- Plan to add one more independent director to meet regulatory requirement in the next Board election in 2008

### Legal Compliance

- Appointed Compliance Officer to further strengthen internal risk control and legal compliance
- Compliance officer is appointed by the Board and reports to the FHC President; he submits a report to the Board on a half-yearly basis

### Internal Audit

- Chief Auditor reports directly to the Board
- One business audit every year
- One finance, risk management and compliance audit every half year

### Disclosure

- Spokesperson and Deputy spokesperson appointed
- Upload information to public information website regularly
- Dedicated IR team established to respond to investor questions
- Quarterly result meeting to update media / investors on operational performance

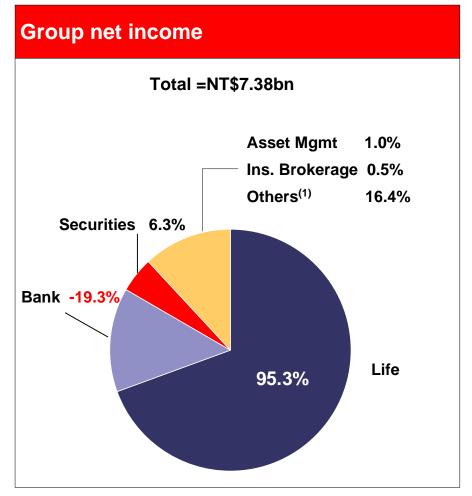


### SKFH – 9M 2007 Overview

- Despite NT\$5bn impairment loss recognized from Cosmos and CBO investments, SKFH recorded after-tax profit of NT\$7.38bn in the first 9 months 2007. EPS was NT\$1.50. This is unsatisfactory but still 124% of total profit (NT\$5.93 billion) for the full year 2006.
- Profit mainly contributed by SKL
  - SKL: despite NT\$3.2bn impairment losses from Cosmos and CBO investments, after-tax profit was NT\$7.1bn, up 46% yoy excluding one-off items (e.g., gains from real estate securitization, impact from accounting changes, and one-off impairment losses)
  - SKB: after-tax loss was NT\$1.4bn, mainly due to NT\$1.8bn impairment loss recognized from CLN linked to Cosmos CB
  - SKSC: stable 9M results with after-tax profit of NT\$472mn
  - SKIT and SKIB: achieved after-tax profit NT\$72mn and NT\$37mn respectively
- Investment gain of NT\$79mn from Masterlink Securities was also recognized in Q3 (equity method) since consolidated holding (SKFH and SKL) in the company already exceeds 20%



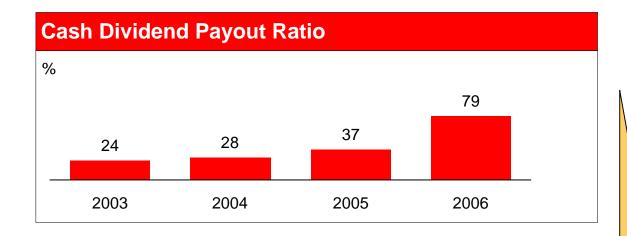
### **Net Income – 9M 2007**

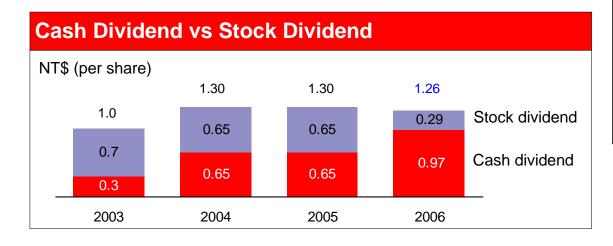


NT\$bn		
Subsidiaries	9M 2007	9M 2006
Shin Kong Life (1)	7.0	10.5
Shin Kong Bank	-1.4	-2.8
Shin Kong Securities	0.46	0.34
Shin Kong Investment Trust	0.07	-0.01
Shin Kong Insurance Brokers	s 0.04	0.03
Others <sup>(1)</sup>	1.21	0.65
Net income	7.38	8.71



### **Dividend Distribution**





### Comment

- Cash dividend payout ratio increased over the years
- Despite lower earnings and EPS in 2006, total dividend payout remained stable
- Long-term goal is to increase cash payout ratio and percentage of cash dividend



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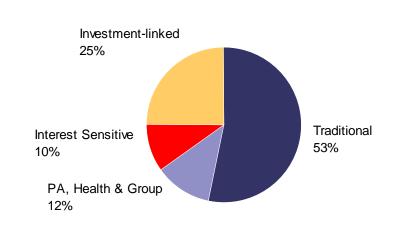
# **Shin Kong Life**

- 2<sup>nd</sup> largest life insurer in Taiwan with 13% market share and 3 million customers
- Strong distribution network with 12,000 agents, 360 sales offices and bancassurance relationships with over 20 banks
- Offer a wide range of life insurance products, including traditional life, accident and health, interest-sensitive and investment-linked products

### **Financial Overview**

NT\$bn	2004	2005	2006
Total Premium	154.6	159.0	181.5
Net Income	6.5	7.4	11.8
Total Assets	834.3	967.6	1,117.2
Shareholders' Equity	47.8	54.4	70.0
ROE (1)	21.8%	18.7%	21.9%
ROA	0.85%	0.82%	1.13%

### **2006 Total Premium Written**

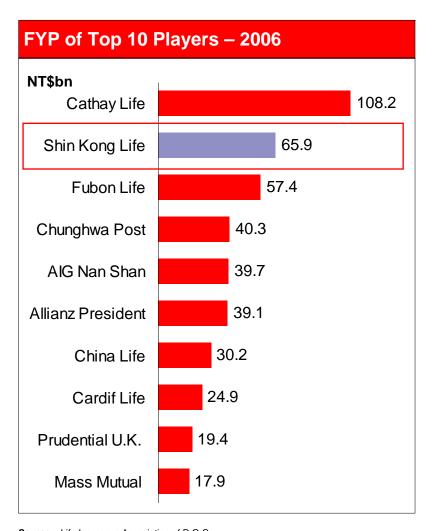


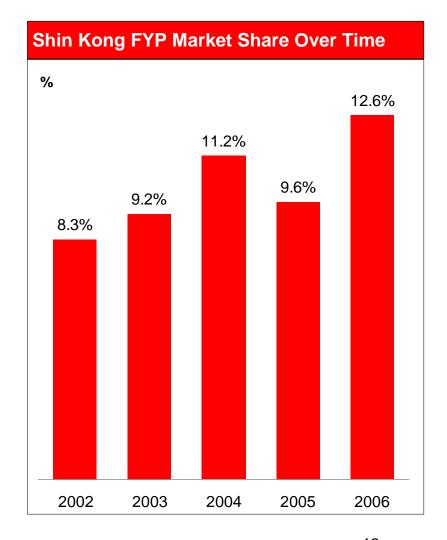
**Total Premium Written: NT\$181.5 bn** 

Note:



# **Shin Kong Market Share**





**Source** Life Insurance Association of R.O.C.



# **Awards and Recognition**



**Taiwan Superbrand** (2006) by Superbrands International



Information Disclosure A+ (2006, 2007) by Securities & Futures Institute



Institutional Investor of the Year (2006) by Finance Asia



Insurance Faith, Hope and Love Award
by Risk Management & Insurance Media Group



National Quality Award (2004) by MOEA

ISO National Quality Verification (2000, 1998)



National Community Service Award (2007) by Ministry of the Interior



### SKL - 9M 2007 Overview

- Despite NT\$3.2bn impairment loss recognized from Cosmos and CBO investments, after-tax profit was NT\$7.1bn, up 46% yoy excluding one-off items (e.g., gains from real estate securitization, impact from accounting changes, and one-off impairment losses). ROE (unannualized) was 10.6%
- Ongoing strong demand for investment-linked policies pushed FYP up by 51% to NT\$73.55bn, roughly in-line with market growth of 52%. Maintained number 2 position in the market with 13% market share
- Investment-linked policies contributed 69% (VUL: 62%) of FYP. Share of traditional policies was 8%; interest-sensitive and other policies accounted for 19% and 3%
- 13-month persistency was 87%. 25-month persistency improved to 81%
- Achieved annualized investment return of 4.85% despite NT\$3.2bn impairment losses recognized in Q3. Main drivers were strong equity performance and low hedging cost
- One-off losses from Cosmos (equities and bonds) and E. Sun Bank CBO 2007-2
   Tranches C & D, have been fully recognized in Q3
- The Company has disclosed comprehensive information on its CDO/CBO investments to enhance transparency, reduce uncertainty, and alleviate market concerns

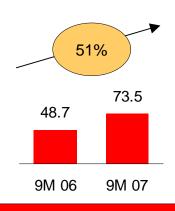
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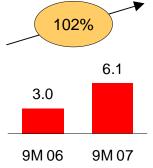
### First Year Premium – 9M 2007

NT\$bn

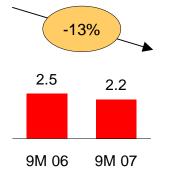








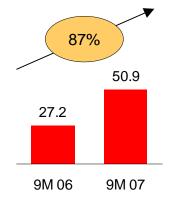
### PA, Health and Group



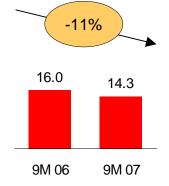
### **Comments**

- FYP increased by 51%, roughly inline with market average of 52%
- VUL contributed significant share (62%) of FYP
- Robust sales from new VUL(Jin-De-Yih); cumulative FYP since launch to end of September was NT\$27.1bn
- Focus on Duo-Tsair-Duo-Yih endowment and long-term care products pushed traditional sales up by 102% yoy

#### Investment-linked

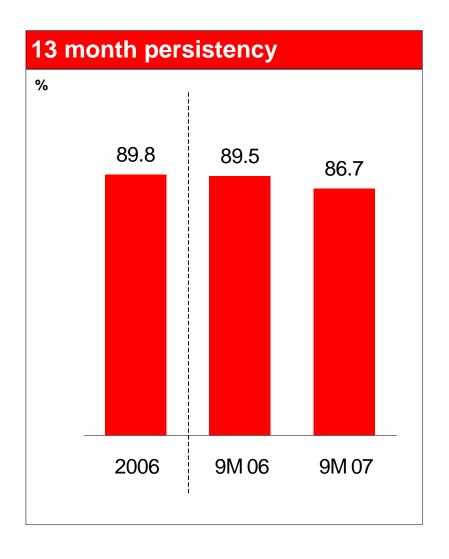


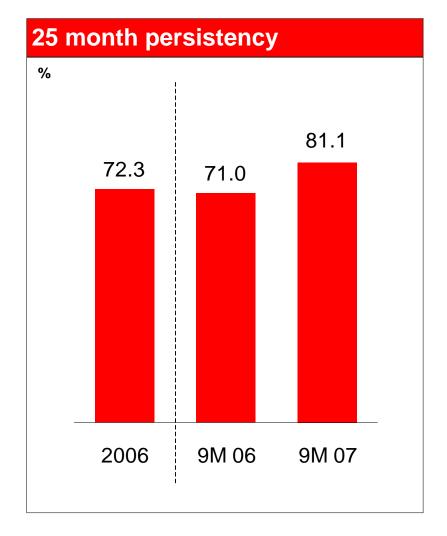
#### Interest-sensitive





# **Persistency Ratio**

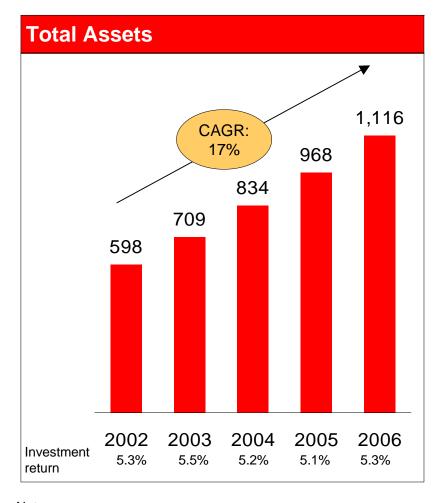


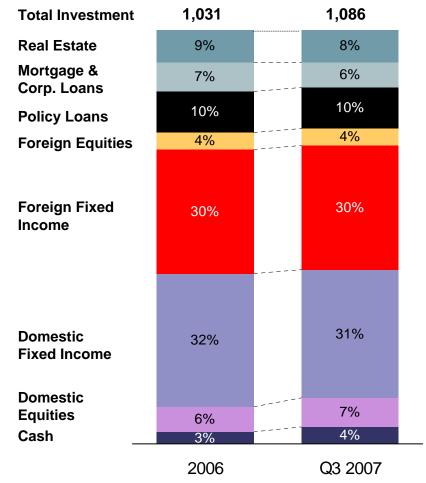




### **Investment Portfolio**

NT\$bn



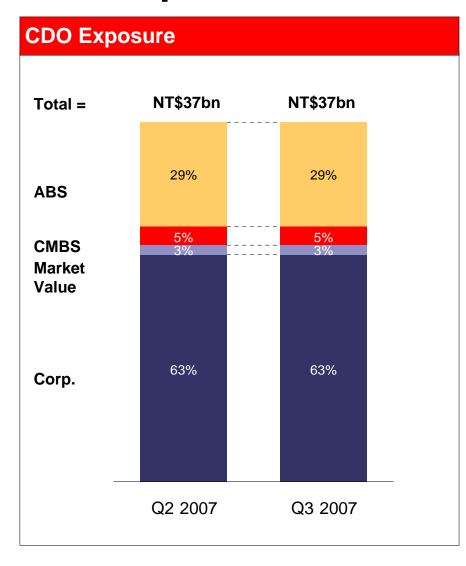


Note:

(1) Due to rounding, asset allocation figures may not add up to 100%



## **CDO Exposure**



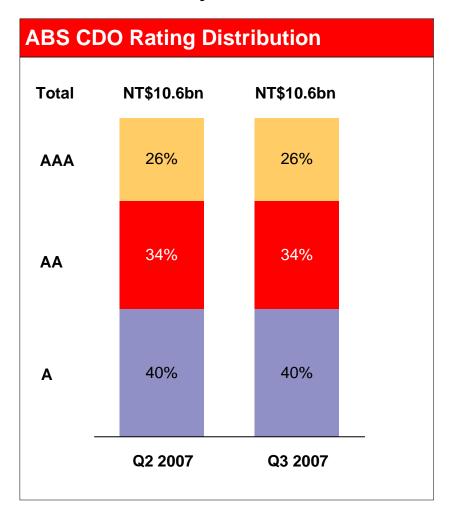
### **Comments**

- Majority of CDOs are A rated or above
- All CDOs are continuously rated by S&P/Moody's/Fitch
- 29% of CDOs are referenced to Asset Back Securities which consist of diversified set of collaterals such as RMBS, CMBS, Auto Loans, etc.
- Accounting treatment is 'no active market'
- Policy is to conduct impairment test when there is significant deterioration in credit quality



# **ABS CDO Rating Distribution**

All ABS CDOs held by SKL are A-rated or above and most are from non-2006 vintages

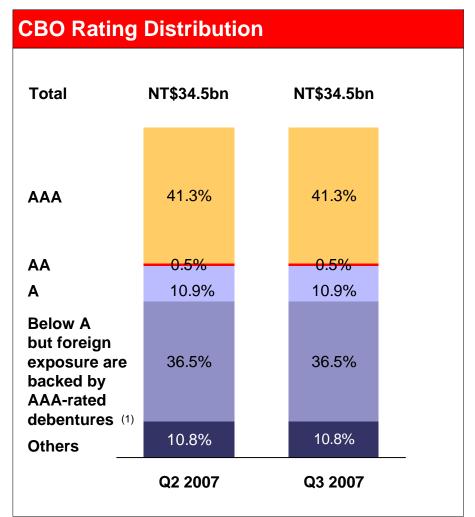


### Comment

- 37% of ABS CDO assets are referenced to U.S. sub-prime
- All ABS CDOs are managed by first tier external fund managers in US/Europe
- ABS CDOs are mostly bought before 2006, and exposure to riskier 2006 vintage is limited
- All CDOs are paying interests normally
- Hedging strategies adopted on some ABS CDOs (~NT\$1.7bn) to protect the Company against future asset quality deterioration



# **Domestic CBO Rating Distribution**



### **Comments**

- 41.3% of CBOs are AAA rated
- Most foreign exposure of CBOs rated below A are backed by AAA rated assets, e.g., debentures issued by KFW and DZ
- The bottom 10% constitutes the riskiest portion of the portfolio; 28% of which have been written-down in Q3

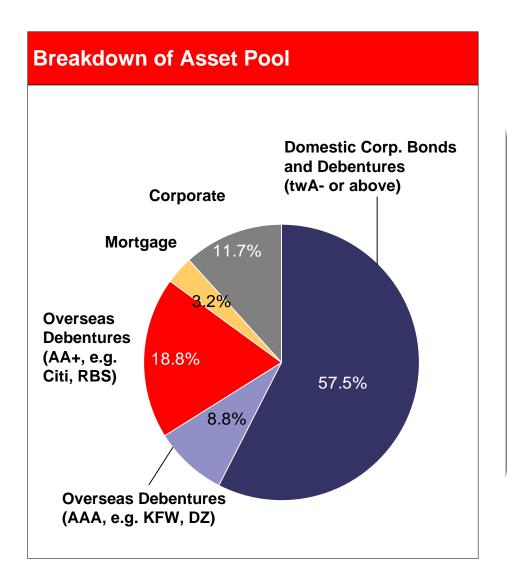
Note:

(2) KFW and DZ stand for Kreditanstalt fuer Wiederaufbau and Deutsche Zentral-Genossenschaftsbank respectively

<sup>(1)</sup> Not rated or rated below A due to duration mismatch between underlying assets and currency hedge, i.e., foreign exchange risk, not credit risk



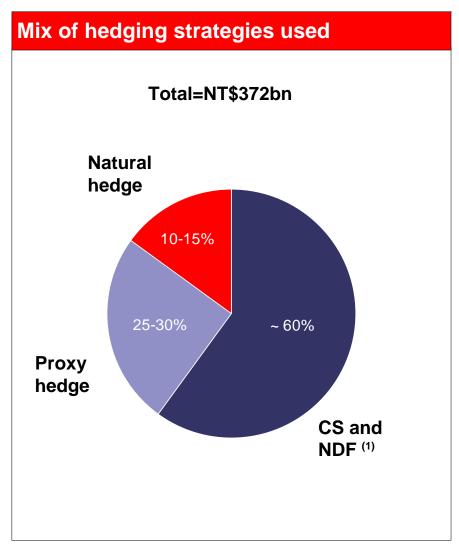
### **Asset Pool of Domestic CBO Investment**



### **Comments**

- Domestic bonds consist of lowyielding, low risk discount bonds that originate from structured bonds held by domestic bond funds; these bonds have now been 'destructured'
- Foreign bonds are diversified among corporate, mortgage, and debentures issued by firsttier financial institutions
- ~80% of mortgage is agency
- No U.S. sub-prime exposure in the CBO portfolio





### **Comments**

- 60% of foreign investment hedged through traditional currency swaps and NDFs
- Proxy hedging (hedging between USD and a basket of currencies that demonstrate high correlation with NTD) is used on 25-30% of the portfolio
- Target hedging cost is 2% (compared to 3-3.5% for CS and NDF)
- Hedging cost incurred year-to-date is well below target
- Established dedicated department to manage foreign currency exposure and make adjustments dynamically

Note:



# **Investment Strategy**

# Strong ALM Discipline

- Develop Strategic Asset Allocation based on liability profile and capital budget
- Build core portfolio of recurring income
- Achieve yield pick-up through overseas investments; plan to increase overseas investment to 45% after detailed regulations are released

# Well-diversified Portfolio

- Diversification by asset class (equity, credit, currency, commodity, real estate)
- Diversification by strategy for uncorrelated sources of alpha (quantitative, value, etc.)

# **Cost-effective Currency Hedging**

- Flexible use of traditional (currency swaps) and proxy hedging strategies;
   maintain 60/40 mix in medium to long term
- Target hedging cost at 200 bps or below

### Solid Investment Return for 9M 2007

- Annualized Investment return was 4.86%, in-line with Company expectation
- Plan to reduce sub-prime exposure in ABS CDO portfolio
- Going forward, SKL will:
  - Effectively manage currency hedging costs
  - Enhance investment risk management



### SKL – Q4 2007 Outlook

- Driven by better-than-expected sales from VUL products in the first 9 months, 2007 FYP likely to exceed original forecast of flat growth. However, growth in Q4 will likely slow due to uncertainties from introduction of new product regulations (minimum death-benefit multiplier, minimum threshold on sum insured)
- Maintain 5% investment return target and effectively control hedging cost at 200 bps or below. Continue to closely monitor developments in the U.S. mortgage market
- Develop both agency and bancassurance channels. SKB continues to provide a strong cross-selling platform for bancassurance
- Received regulatory approval to set up preparatory office for China JV with Hainan Airlines Group and will deploy preparatory team to Beijing soon.
   Permission to set up operation requires another 6 months
- Raising of overseas investment cap will help diversify risk and enhance investment return. Execution must wait till detailed regulations are released



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# SKL Beijing Preparatory Office – Deputy Head





Harrison Ho Senior VP Shin Kong Life

### **Current Position:**

 Senior Vice President, Shin Kong Life (in charge of China JV preparation)

### **Experience:**

Cathay Life Vice President

• Allianz Life President

New York Life CFO/CMO

Shin Kong Life Assistant Vice President

### Education:

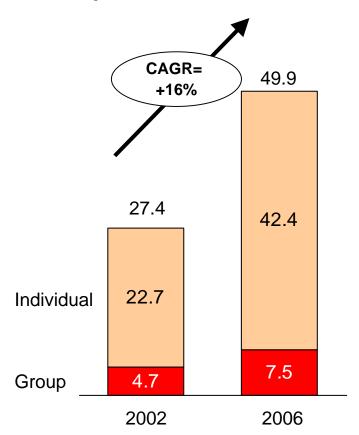
- Master of Actuarial Science, Northeastern University
- B.A., Business Mathematics, Soochow University



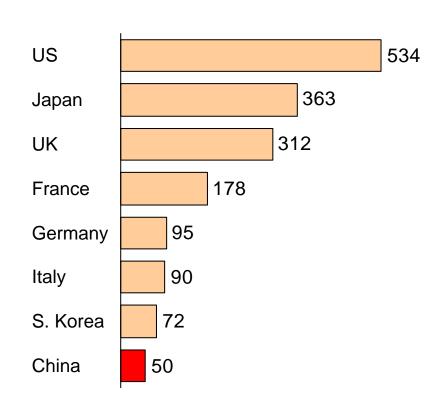
# China insurance market is growing rapidly and ranked number 8 in the world

US\$bn

### **Total life premium**



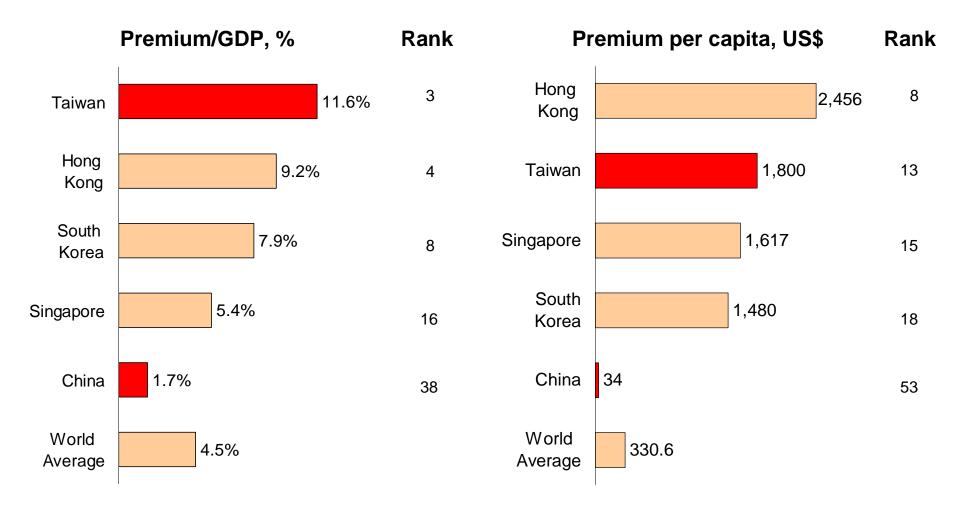
### **Total life premium 2006**



Source: China Insurance Year Book, Swiss Re report



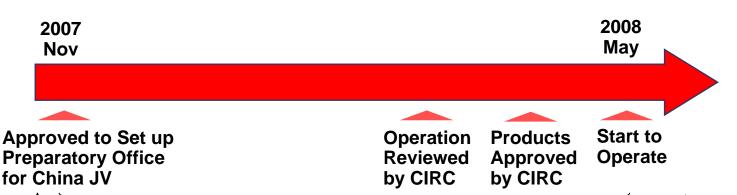
# **Low Penetration and Density**



Source: Insurance Institute, Swiss Re, Sigma No.4/2007



# SKL Received approval for Preparatory Office



### **Approval Obtained:**

- JV Partner Hainan Airlines Group
- Chen Feng,
   Chairman of
   Hainan Airlines
   Group, will head
   up the preparatory
   office, and
   Harrison Ho,
   Senior VP of SKL,
   will be the deputy
- Send 20 officers (incl. sales, IT, risk management and HR) to set up the preparatory office
- Establish distribution platform and major business model
- Analyze and integrate resources of both JV partners
- Start operational preparations, e.g., IT system, product application, recruitment and sales force training

### **Formal Operation:**

- Establish Shin Kong Life Insurance Co.
- Headquartered in Beijing
- Initial Investment of RMB 500mn, with 50% ownership for each JV partner





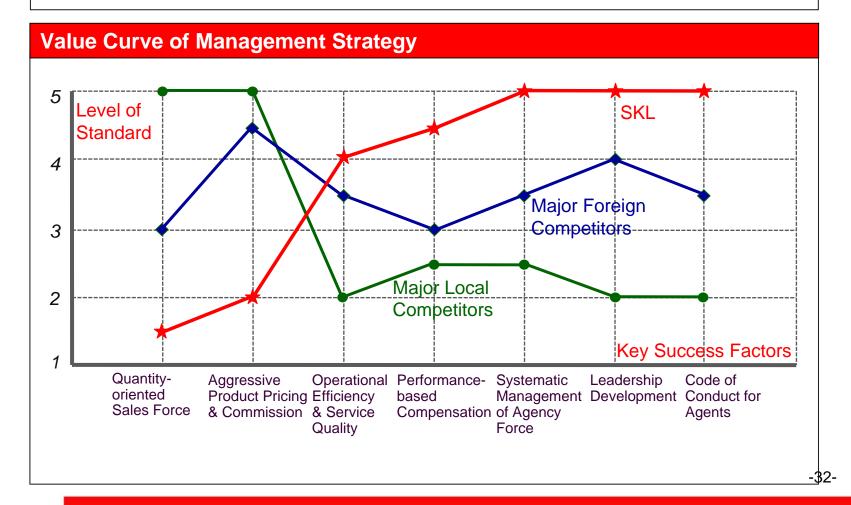
- Hainan Airlines Group (HNA Group) is one of China's top-four aviation consortiums. In addition to its core Hainan airlines business, the group is involved in China Xinhua Airlines, Changan Airlines, and Shanxi Airlines
- Total assets of about RMB 60 billion yuan (approx. NT\$250 billion)
- Hainan Airlines' B shares were listed in the Shanghai Stock Exchange in 1997, while its A shares were listed in 1999
- Total employees of 30,000 in HNA Group
- Group headquarters is in Haikou and Beijing will be the future operation center
- HNA Group brings together air transport, airport management, hotel, travel, retail and other related businesses, with operations in Hainan, Beijing, Shanghai, Guangzhou, Xian, and Tianjin.



# **Objectives and Strategy for China Operation**

### **Objectives**

- Achieve long-term sustainable profit growth
- Create valuable distribution channels



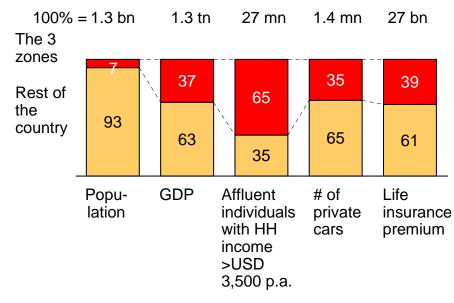


# SKL's Strategy Focuses on 3 Key Zones

### **Enormous difference between rural** areas and large cities



### Profile of 3 key zones, 2002



### Key economy development drivers of the 3 zones

- Strong financial and manufacturing base
- Developed infrastructure (highway, airport, port, and railway)
- High foreign direct investment
- High density of universities and research institute (e.g., 25% of all universities in China, including 4 (1) out of the top 5 universities)

Note:

(1) Beijing, Tsinghua, Fudan, and Jiaotong universities China Statistical Yearbook; media search; McKinsey & Company

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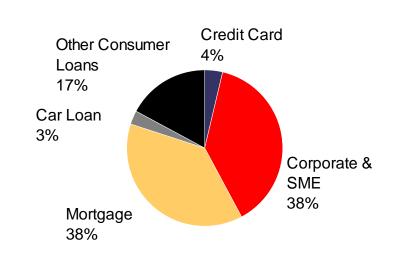


# **Shin Kong Bank**

- 10<sup>th</sup> largest private bank in Taiwan
- Over 2 million customers and 1.3 million credit cards outstanding
- 108 branches with over 50 located in the Greater Taipei area
- Offer a wide range of banking products including credit cards, mortgages, auto loans, deposits, other consumer finance and corporate products

#### **Financial Overview** 2004 2005 2006 NT\$bn **Total Loans** 54.34 204.76 232.31 **Total Deposits** 74.68 284.42 286.92 Net Income 0.02 (0.26)(7.28)**Total Assets** 86.27 338.54 351.53 Shareholders' Equity 10.51 19.82 19.90

### 2006 Loan Breakdown



Total Loan: NT\$242bn (1)

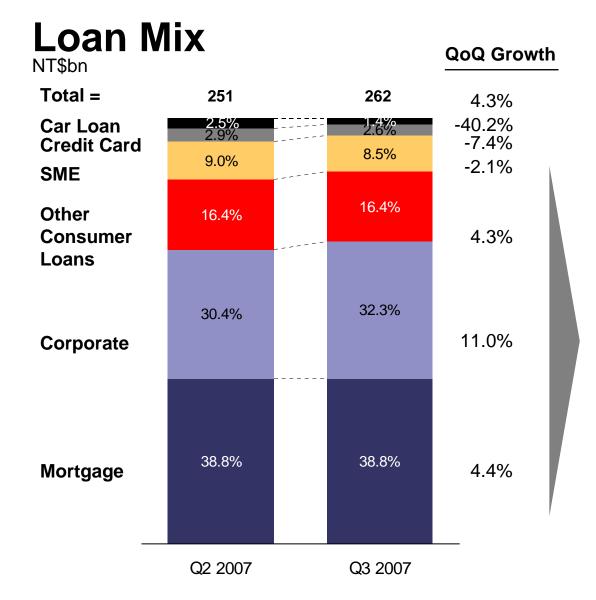
Note:



### SKB - 9M 2007 Overview

- Due to an NT\$1.81bn impairment loss recognized from the Cosmos credit-linked note, SKB recorded a net loss of NT\$1.42bn for the first nine months 2007. Pre-provision profit excluding one-off impairment losses was NT\$ 2.13bn for the first 9 months 2007, up 6% from the same period last year
- Loan balance increased 4.3% quarter-on-quarter, and 8% year-to-date; loan-to-deposit ratio remained high at 82%
- Net interest income increased 2% quarter-on-quarter due to loan growth. Net interest margin (NIM) improved 1 bps to 1.94% in Q3 2007
- Net fee income grew by 69% year-on-year, mostly driven by wealth management (~40% of total fee income). NT\$9.4bn bancassurance cross-sales achieved in the first nine months, accounting for 63% of SKL bancassurance premium
- Credit card NPL and coverage ratios remained stable at 2.13% and 226% respectively; quarterly charge off ratio was 4.49%. Affected by the passage of the Consumer Debt Clearance Regulations, monthly repayment rate of restructured loans has not significantly improved. Cumulative repayment rate decreased to 64.86%
- Asset quality was maintained with overall NPL and coverage at 2.14% and 62.8% respectively. NPL ratio for mortgage portfolio remained low at 1.07%





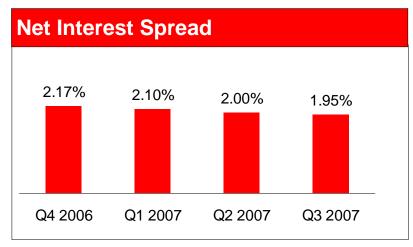
#### **Comments**

- Achieved stable loan growth in Q3 despite stringent policies on credit and pricing
- Low growth in mortgage due to tight control over properties for investment purpose and at non-core locations. ~40% of new business comes from Greater Taipei area
- L/D ratio remained high at 82%



### **Interest Yield**



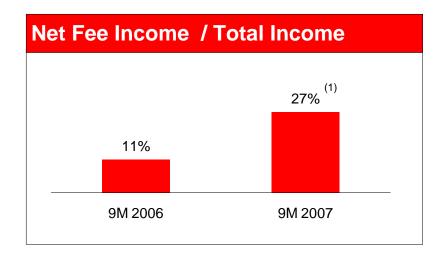


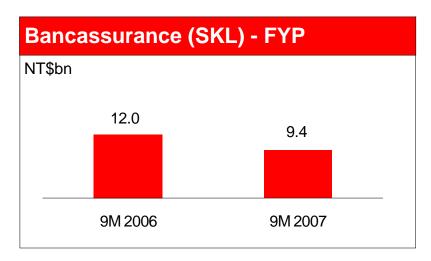
#### **Comments**

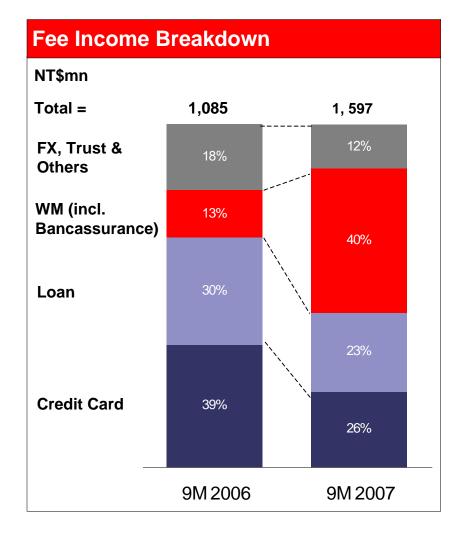
- NIM slightly improved due to loan growth and improvement in lending rates
- New mortgage rate continued to improve, up 21 bps in Q3
- Net interest spread remains under pressure but will stabilize as lending rates move up in Q4



### **Fee Income**



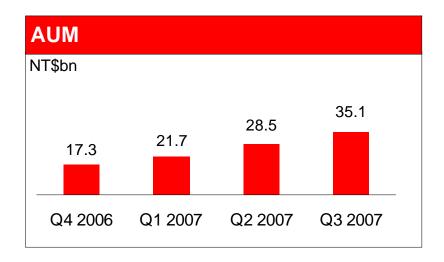


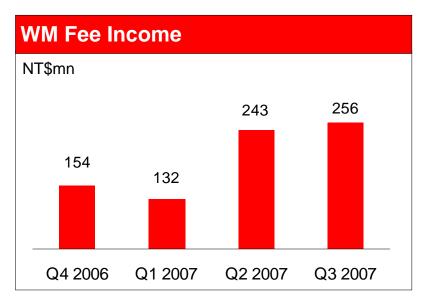


Note:



## **Wealth Management**



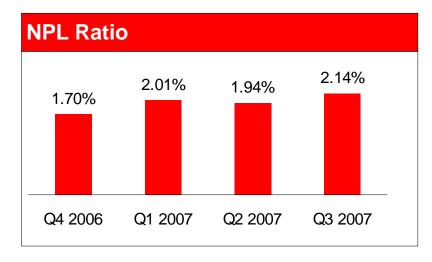


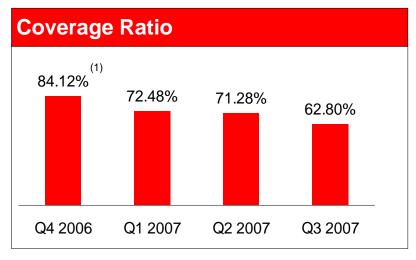


- Significant progress in wealth management
  - WM accounted for 40% of total fee income, up from 13% for 9M 2006; AUM expanded by 23% compared to Q2 2007
  - Sales force increased to 250 AOs and stationed at 93 branches island-wide; reached critical scale to provide more comprehensive and tailor-made products
  - Achieved NT\$500mn WM fee target for 2007



# **Asset Quality**





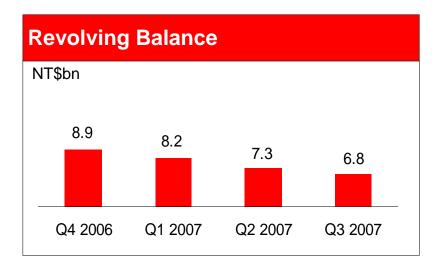
#### Comments

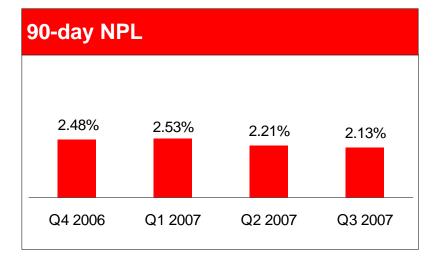
- Overall loan quality remained good in Q3
- NPL controlled at ~2%; NPL of mortgage improved to 1.07% from 1.13% in Q2
- Coverage ratio slightly decreased to 62.8%, but remained above Company's medium term target (50%)
- Cumulative repayment rate of restructured loans dropped to 64.86% due to uncertainty around Consumer Debt Clearance Regulations to be effective April 2008

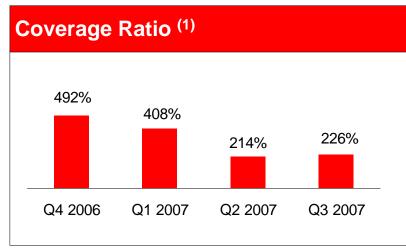
Note:

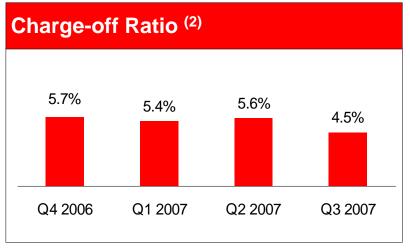


### **Credit Cards Metrics**









Note:

(1) Actual reserves / NPL

(2) Unannualized numbers



# **Auction of SKB Min-Sheng Financial Building**

### Min-Sheng Financial Building Dun-Bei Min-Sheng Area



<b>Building Profile</b>	
Year of Completion	2005
Building Rating	Α
Levels	B6 ~ 14F
Land Area	1,539.97 ping / 5,090.68m <sup>2</sup>
Floor Space	14,325.14 ping / 47,354.62m <sup>2</sup>
Parking Spaces	342
Building Structure	Steel Concrete
Auction Date	12/10/2007
Reserve Price	NT\$7bn



## **SKB – 4Q 2007 Outlook**

- Target loan growth of 10~15% balancing NIM and risk considerations
- Growth in PPOP expected to continue driven by fee-based business
- NIM likely to stabilize as impact of short-term rate hikes flow through to lending rates in Q4
- Growth momentum of wealth management expected to continue as market demand, number of AOs and products increase; 2007 WM fee income target raised to NT\$900mn
- Credit card write-offs expected to reduce driven by improvement in credit quality. Potential future losses likely to be within control as DRP balance is relatively small (9.5% of unsecured loan balance)
- Overall loan quality remains healthy. Stringent credit policies and stable economic situation help maintain loan quality of mortgages. Coverage ratio will gradually decrease since one-time provision taken at the end of 2006, but will remain above Company's medium term target of 50%
- Since real estate holdings at SKB already approach regulatory maximum, the Board of SKB has decided to tender the Min Sheng Building. Gains from the sale will likely be booked in Q4, offsetting one-off losses from Cosmos Bank



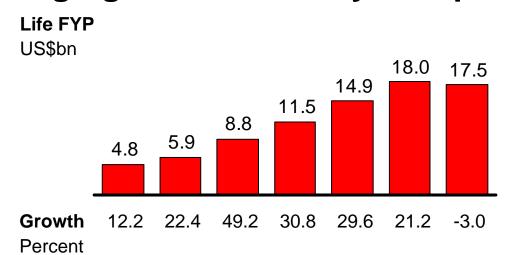
# Agenda

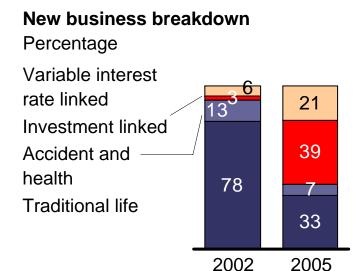
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### Insurance opportunity:

## High growth driven by new products and channels



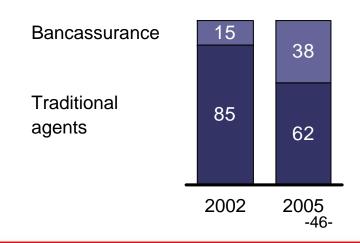


#### Life renewal premium

US\$bn 33.5 26.3 28.7 30.6 20.9 18.4 16.1 2000 01 02 03 05 2006 04 Growth 12.2 14.6 13.5 25.9 9.4 6.3 10.0

#### New business channel mix

Percentage

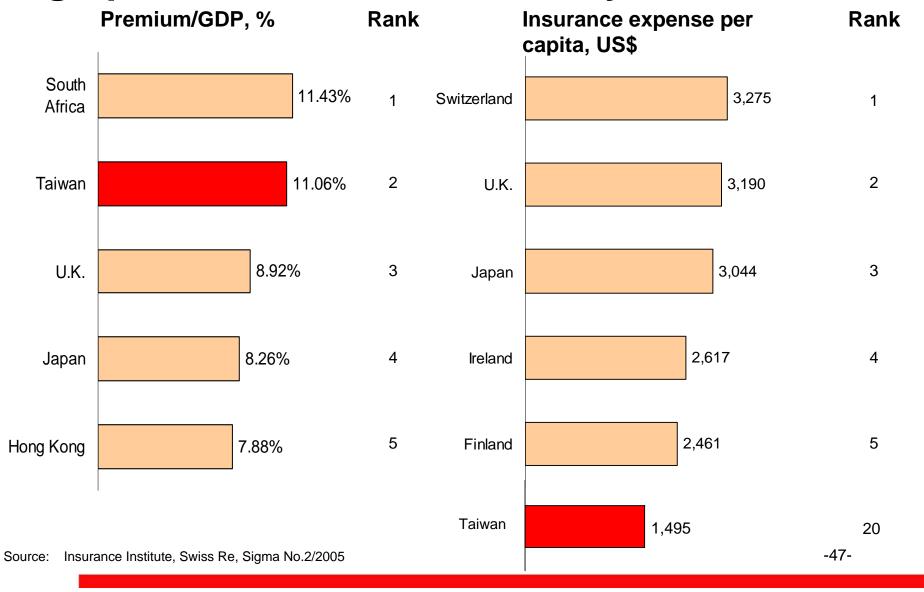


Percent

Source: Insurance Institute



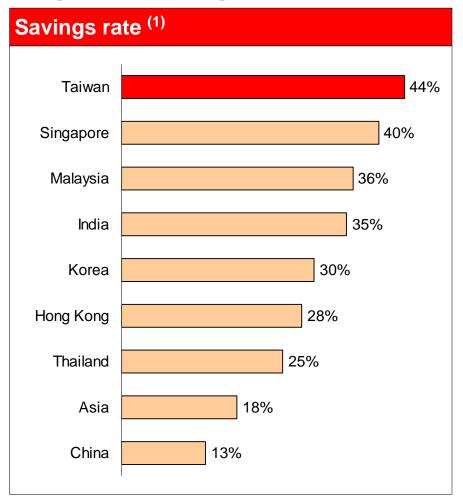
# High penetration but low density

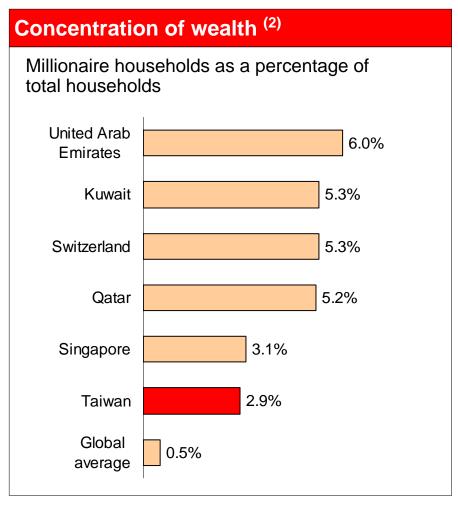




### Wealth management opportunity:

# High savings rate and wealth concentration





#### Source:

(1) BOMA, CBC, Asian Demographics, Central Banks and monetary authorities, Citigroup Investment Research

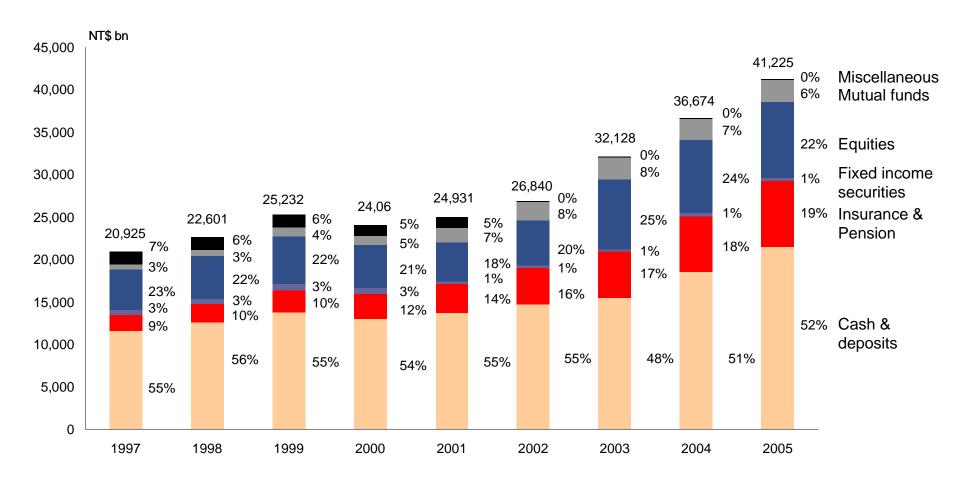
(2) BCG global wealth market-sizing database, 2006



### Wealth management opportunity:

# Asset migration away from deposits

Taiwanese household assets (NT\$bn, Percent)



Source: CBC, Citigroup Investment Research



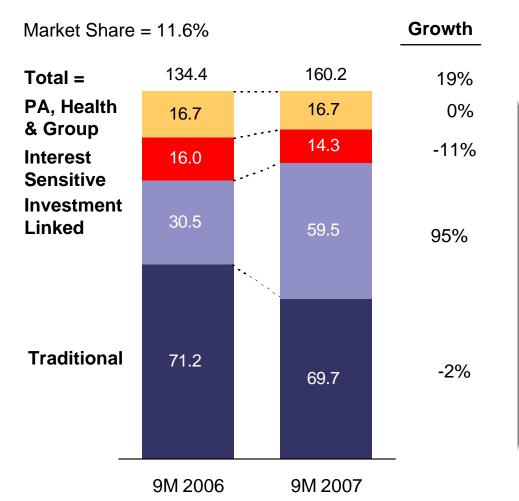
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### **Total Premium – 9M 2007**

NT\$bn



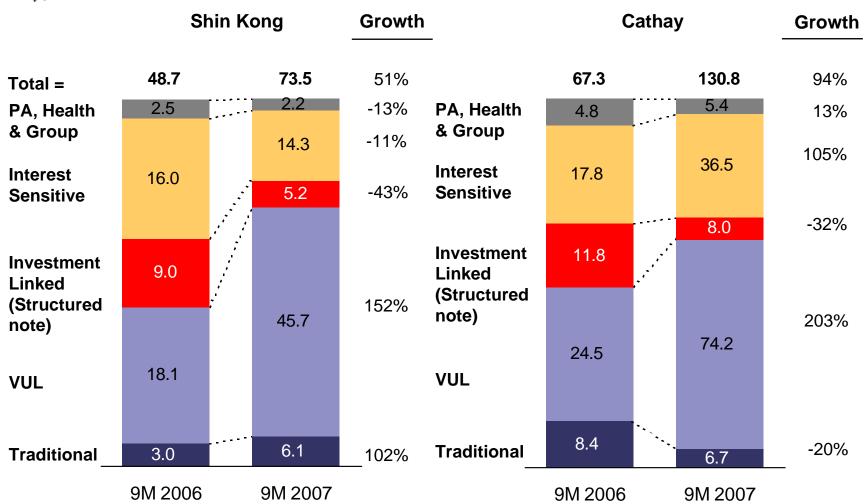
#### Comments

- Strong growth in total premium, mainly driven by increase in FYP
- Share of variable rate products increased to 46%, driven by robust sales in investment-linked policies
- Traditional and related policies (mostly recurring premium) accounted for 44% of total premiums



# First Year Premium – Shin Kong vs. Cathay

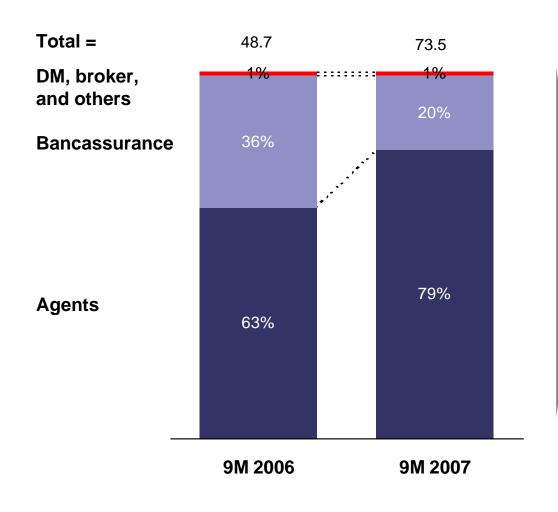
NT\$bn





# **FYP by Channel**

NT\$bn



#### **Comments**

- Share of agency channel (preferred channel for sales of traditional and investment-linked products) increased, driven by strong sales in investment-linked policies
- SKB accounted for 63% of bancassurance premium



## SP / RP Breakdown – 9M 2007

NT\$bn

9M 2007 FYP	Single Premium	Regular Premium	Flexible Payment	Total
Traditional	0.12	5.99		6.11
Investment-linked				
VUL			45.75	45.75
Structured note	5.17			5.17
Interest Sensitive				
Annuity	11.30		0.02	11.32
Life			3.00	3.00
PA, health and others		2.2		2.2
Total	16.59	8.19	48.77	73.55



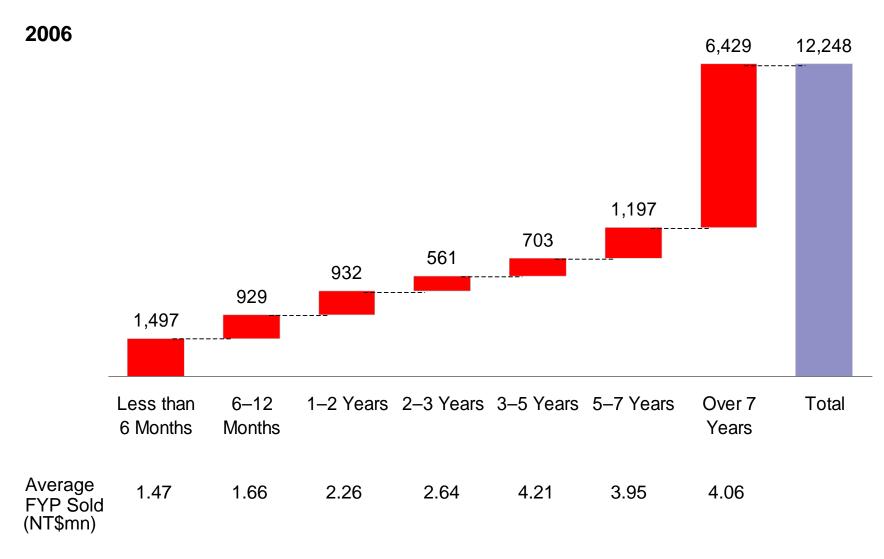
## **FYP Breakdown/ Growth**

#### NT\$mn

FYP	October 2007	September 2007	October 2006	МоМ	YoY
Traditional	387	370	502	4.6%	-22.9%
Investment-linked					
VUL	4,000	3,736	2,184	7.1%	83.2%
Structured note	890	629	-6	41.5%	-
Interest Sensitive	1,772	1,983	485	-10.6%	265.4%
PA, health and others	213	227	333	-6.2%	-36.0%
Total	7,262	6,945	3,498	4.6%	107.6%



# **Agent Number and Productivity by Tenure**



Source: Shin Kong data -56-



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### **One-off Losses from Cosmos & CBO Investments**

#### **Reflected on 3Q Income Statement**

Held by	Description	Investment Amount (NT\$bn)	Loss Recognized (NT\$bn)	Comments
Shin Kong Life	Cosmos Bank Equity	2.1	1.8	<ul> <li>Calculated using closing price NT\$3.03 as of end of Sept, 07</li> <li>NT\$1.3 bn loss already reflected on Balance Sheet as of end of Aug, 07</li> </ul>
	Cosmos Bank Sub-debt	0.7	<ul> <li>0.4</li> <li>Loss represents a 58% hair of the second se</li></ul>	
Shin Kong Bank	Cosmos Bank Credit-linked note	3.1	1.8	in cash immediately  Remainder of the debt will be converted to Cosmos common shares
Shin Kong Life	E. Sun Bank CBO 2007-2, Tranches C & D	2.5	1.0	<ul> <li>Recent downgrade triggered impairment test</li> <li>Loss estimated based on default probability and net asset value of Westways Funding XI as of end of Sept. 07</li> </ul>
Total			5.0	



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## SKL - EV & AV Result

Unit: NT\$bn

	2005.12	2006.12	YoY growth
Adjusted NAV	84.6	100.3	18.6%
VIF	38.3	44.2	15.4%
coc	34.6	29.3	-15.3%
EV	88.3	115.2	30.5%
V1NB	7.9	8.9	12.7%
AV (5 years NB)	113.3	143.0	26.2%
AV (20 years NB)	143.0	170.4	19.2%



## **SKL - Estimate of Embedded Value Results**

Unit: NTD bn			Base Case Scenario		
Valn Date: 31 December 2006	All else equal except:		All else equal except:		
Solvency Basis: 200% RBC	Inv Return 4.80%	Inv Return 5.30%	Inv Return 5.05% p.a. RDR 11.90% p.a.	RDR 10.90%	RDR 12.90%
Net Worth	100.3	100.3	100.3	100.3	100.3
VIF	20.5	65.0	44.2	48.1	41.0
EV (before COC)	120.8	165.3	144.5	148.4	141.3
Cost of Capital (COC)	29.9	28.6	29.3	28.0	30.3
EV (after COC)	90.9	136.7	115.2	120.4	111.0

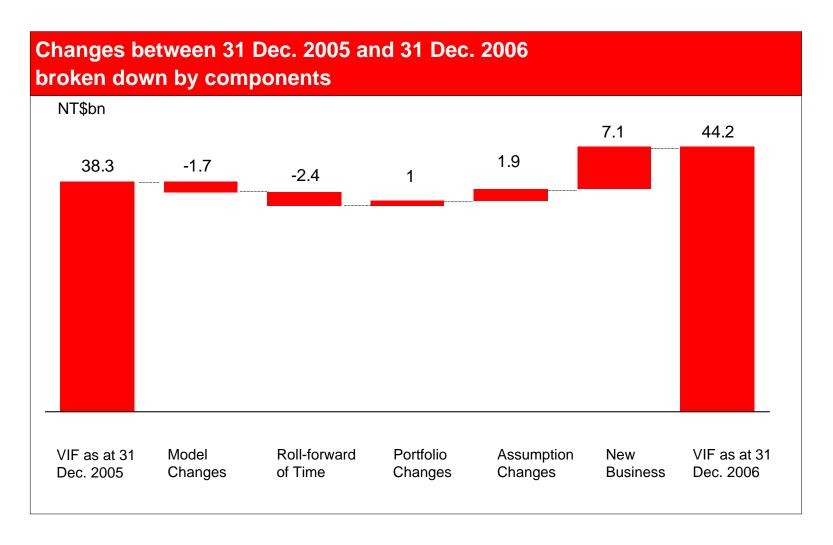


# **SKL - Estimate of Appraisal Value Results**

Unit: NT\$bn Valn Date: 31 Dec, 06			Base Case Scenario		
Solvency Basis:	All else equal except			All else eq	ual except
200% RBC	Inv Return 4.8%	Inv Return 5.3%	Inv Return 5.05% p.a. RDR 11.90% p.a.	RDR 10.90%	RDR 12.90%
Net Worth	100.3	100.3	100.3	100.3	100.3
VIF	20.5	65.0	44.2	48.1	41.0
Cost of Capital(COC)	29.9	28.6	29.3	28.0	30.3
EV after COC	90.9	136.7	115.2	120.4	111.0
V1NB after COC	8.4	9.4	8.9	9.7	8.3
AV (5 years NB)	117.2	166.0	143.0	151.3	136.2
AV (20 years NB)	142.6	195.4	170.4	184.2	159.2

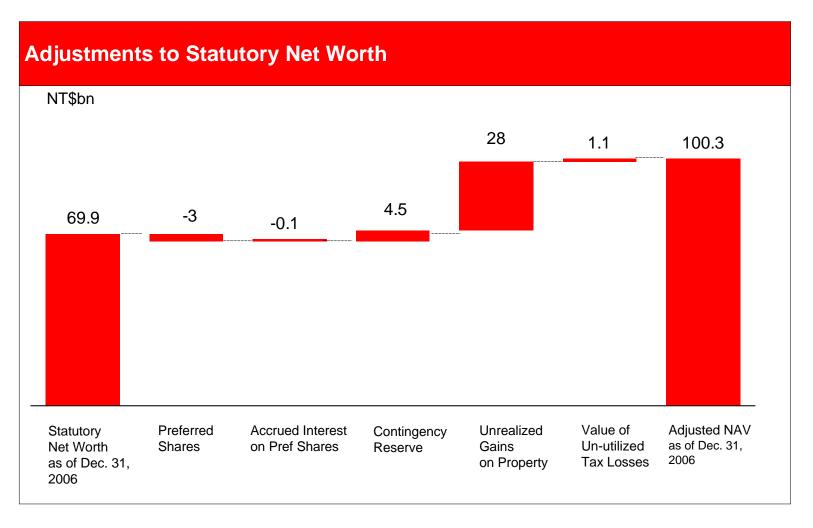


# **SKL - Change in VIF before COC**



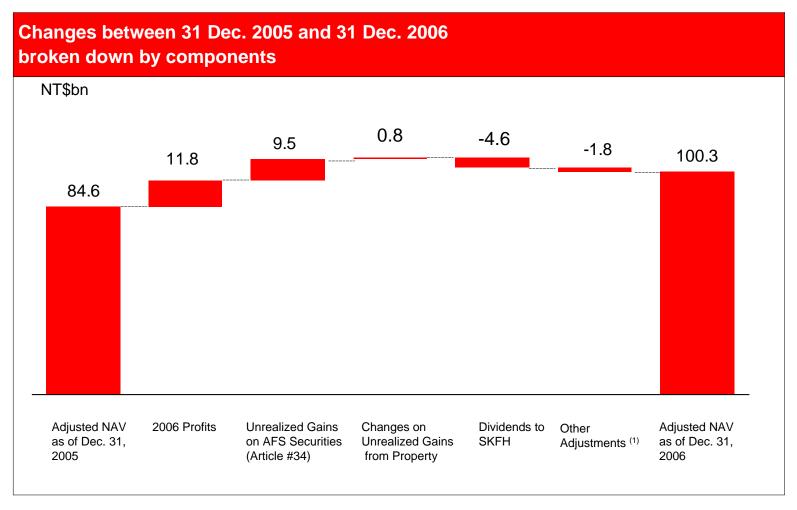


# SKL – Adjusted NAV





# **SKL - Adjusted NAV**



Note:



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## **SKL - Real Estate Securitization**

- Create recurring management fees
- Obtain special tax treatment
- Unlock value in balance sheet
- Ensure earnings stability

	CMBS#1	CMBS#2	REIT#1	CMBS#3
Issue Date	01/10/05	06/22/05	12/26/05	02/08/07
Total Size	\$2.8 bn	\$3.1 bn	\$11.3 bn	\$1.4 bn
Retention	56% <sup>(1)</sup>	46% <sup>(1)</sup>	20%	40% <sup>(1)</sup>
Underlying Asset(s)	1 Office Building	1 Office Building	2 Office Buildings, 1 Department Store, 1 Service Apartment Complex	3 Office Buildings
Туре	Debt Financing at 2.85% <sup>(2)</sup>	Debt Financing at 2.69% <sup>(2)</sup>	Equity Financing	Debt Financing at 2.25% <sup>(2)</sup>
Term	5yr	7yr	N/A	5yr
Capital Gain	\$0.79 bn	\$0.73 bn	\$3.6 bn <sup>(3)</sup>	0.57bn <sup>(4)</sup>

#### Notes:

- (1) Retained equity tranches of CMBS deals, therefore effectively maintain economic ownership and capital appreciation potential of the properties
- (2) Weighted average cost
- (3) Credited in January 2006 when asset transfer was completed
- (4) To be recognized over four years



# SKFH – Shares Buyback Plan

- Number of shares: 100mn common shares
- Upper limit on amount: NT\$3.5bn
- Price range: NT\$20~35/ share
- Execution period: 2007/11/12~2008/1/11
- Purpose: incentive plan for employees
- Source of buyback: Taiwan Stock Exchange



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